



Bridge House Estates Board

Date: MONDAY, 15 MAY 2023

Time: 1.45 pm

Venue: COMMITTEE ROOMS, WEST WING, GUILDHALL AND VIA MICROSOFT TEAMS (PRIVATE HYBRID MEETING)

Members: Deputy Henry Colthurst
Deputy Simon Duckworth
Alderman Professor Emma Edhem
Alderman Alison Gowman
John Griffiths
Paul Martinelli
Deborah Oliver
Deputy Nighat Qureishi
Deputy Dr Giles Shilson
Deputy James Thomson

Enquiries: Joseph Anstee
joseph.anstee@cityoflondon.gov.uk

N.B. Part of this meeting may be subject to audio-visual recording.

Lunch will be served in the Guildhall Club at 1.00pm.

**Ian Thomas
Town Clerk & Chief Executive**

AGENDA

Part 1 - Private Agenda

Governance

1. APOLOGIES

2. DECLARATIONS OF INTEREST

3. ORDER OF THE COURT OF COMMON COUNCIL*

To receive the Order of the Court of Common Council dated 27 April 2023 appointing the Board and setting its Terms of Reference.

For Information
(Pages 5 - 6)

4. ELECTION OF CHAIR

To elect a Chair in accordance with Standing Order 29.

For Decision

5. ELECTION OF DEPUTY CHAIR

To elect a Deputy Chair in accordance with Standing Order 30.

For Decision

**6. APPOINTMENT OF COMMITTEES, LEAD MEMBERS AND REPRESENTATIVES
ON OTHER COMMITTEES**

Report of the Managing Director of BHE

For Decision
(Pages 7 - 20)

7. MINUTES

To agree the minutes of the meeting held on 27 March 2023.

For Decision
(Pages 21 - 42)

8. OUTSTANDING ACTIONS*

Report of the Town Clerk

For Information
(Pages 43 - 44)

9. **MANAGING DIRECTOR'S UPDATE REPORT**
Report of the Managing Director of Bridge House Estates (BHE)

For Decision
(Pages 45 - 52)

Primary Object - Bridges

10. **GATEWAY 6 - TOWER BRIDGE - INSTALLATION OF PERMANENT WORKING AT HEIGHT CONTROLS AND FABRIC IMPROVEMENTS (PHASE 1 - RESTING BLOCKS)**
Report of the Director of Tower Bridge

For Decision
(Pages 53 - 64)

11. **BRIDGE LIGHTING POLICY REVIEW**
Report of the BHE Chief Operating Officer

For Information
(Pages 65 - 70)

12. **HOSTILE VEHICLE MITIGATION (HVM) UPDATE**
The BHE Chief Operating Officer to be heard.

For Information

Investments

13. **GATEWAY 5 ISSUE - REFURBISHMENT OF ELECTRA HOUSE, 84 MOORGATE, EC2**
Report of the City Surveyor

For Decision
(Pages 71 - 122)

Finance

14. **UPDATE ON BHE CONTINGENCY FUNDS**
Report of the BHE & Charities Finance Director (representing the Chamberlain)

For Decision
(Pages 123 - 128)

15. **BHE FINANCIAL RESULTS 2022/23**
Report of the BHE & Charities Finance Director

For Information
(Pages 129 - 136)

- 16. GATEWAY 3 - HR, PAYROLL, FINANCE SOLUTION, ERP (ENTERPRISE RESOURCE PLANNING)**
Report of the Chamberlain

For Decision
(Pages 137 - 144)

- 16a. MEMBER GOVERNANCE – ENTERPRISE RESOURE PLANNING (ERP) DELIVERY**
Report of the Chamberlain

TO FOLLOW

For Decision

Strategy

- 17. YEAR 2 QUARTER 4 UPDATE ON CLIMATE ACTION STRATEGY & YEAR 3 PLAN**
Report of the Executive Director, Innovation & Growth

For Decision
(Pages 145 - 158)

- 18. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD AND ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

Part 2 - Confidential Agenda

- 19. BRAND PROPOSAL**
Report of the Managing Director of BHE

For Decision

*NB: Certain non-contentious matters for information have been marked * with recommendations anticipated to be received without discussion, unless the Chair or Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting.*